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OTE 86-1029

6 June 1986

MEMORANDUM FOR THE RECORD

SUBJECT: Trip to Kennedy School of Government - 21 May 1986

I spent one day at the Kennedy School, with the purpose of strengthening our ties to the school. Everybody I talked to was receptive to new ideas for working together in the future (see attached letter from Dean Graham Allison).

Intelligence Issues of the 1990's

This is the working title of a one-week course that the School would tailor to our needs. The idea was generated in my talk with Graham Allison, Dean of the School. We would hand-pick about 25 to 30 analysts from the Intelligence Community--at about the GS-13 and -14 level--and give them a strong dose of substantive issues facing the country in the coming decade. An important objective would be to strengthen the ties among the first-rate analysts in the Community--i.e., the people who are going to be the cutting edge intelligence analysts of the next 10 and more years. We would do the program on an experimental basis, and adjust as we need to. We agreed to start work on the program as soon as possible, with the objective of having it ready by this coming winter.

CIA People at Harvard

We were strongly encouraged to send more officers to the School's program. Without exception, our people acquit

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themselves well and most make significant contributions to the programs.* In addition, we usually send one or two officers per year to other Harvard programs, e.g. Program for Management Development and Center for Science and International Affairs.

The School has started a new year-long program called National Security Fellows. A Fellow--usually a national security bureaucrat or a military officer--spends a full year at the School, doing independent research and taking the eight-week Senior Officials in National Security Program. The School has experimented with the Fellow concept, using DOD as the guinea pig--and now is ready to open it up.

I told Allison about our officer-on-campus-program and he said that he would be delighted to have a CIA person with the School. The ball is in our court, for follow-up, if we are interested.

Soviet Realities

Joe Nye, who recently took over as Chairman of the Center for Science and International Affairs, has organized a conference in July on objectives for the US/USSR relationship 10 to 15 years from now. This is conceived as part of the "preventing nuclear war project." Nye did not volunteer that we send an observer (to my hints), but he

*We currently sponsor people in four Kennedy School Programs:

	Average No. Per Year
Program for Senior Executive Fellows	STAT
Program for Senior Executives in National and International Security	
Program for Senior Managers in Government	
Program for Senior Officials in National Security	

*(We had in 1985 and in 1986--the only two years that CIA has participated.) STAT

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has agreed to get back to us on what, if anything, of interest turns up. (Allison agreed also.) I told Nye about the Soviet Realities Institute and our interest--perhaps--in doing something similar for CIA and Intelligence Community people.

STAT

[redacted]

Director of Training and Education

Attachments: a/s

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